West Seneca Central School District

2024-2025 Budget Development January, 2024

- Initial Items:
 - Budget Calendar for 2025 approved
 - Key Milestones in Budget Development Process:
 - Distribution of per student allocations to building December 2023
 - Meetings with Department Heads December and January, 2024
 - State Aid Revenue outlined by Governor January, 2024
 - Tax Cap calculation, discussion, submission February, 2024
 - First Draft March, 2024
 - Second Draft March, 2024
 - Adoption April, 2024
 - Budget Hearing and Vote May, 2024
 - 2023-2024 Fund Balance Plan approved

WSCS – 2025 Proposed District Budget Goals

- Provide a staffing plan, supplemented by support services, supplies and contractual appropriations focused on the Instructional Goals of the district.
- Provide facilities, transportation and technology services that are safe, well maintained and conducive to the activities of the district, supported by adequate funding for maintenance and improvement, and staffed to achieve results.
- Make budgetary decisions that are consistent with plans for long-term financial sustainability, mindful of the restrictions imposed by the Tax Levy Cap and Foundation Aid formula funding and the impact of increased regulation.
- Effectively communicate budgetary needs and decisions to the public throughout the budget process.
- o BOE Questions or Comments on District Budget Goals

WSCS – 2025 District Budget Challenge

- Expiration of Pandemic Grants
- Tax Levy Limit erosion of the District's buying power continues with inflation well in excess of the stated 2% tax cap, before adjustments. 2024 revenue budget for the Tax Levy is \$68,631,182.
- State Aid uncertainty. The Governor historically makes a budget address in late January, when some certainty is gained. 2024 state aid revenues budgeted at \$63,730,670.
- Contractual Obligations total General Fund payroll for 2024 is \$75,822,620. Note expiring ARP payroll totals \$3,334,205.
- Employee Benefits self funded employee healthcare related costs continue to exceed expectations most likely the result of pandemic related factors a delay in seeking elective care and/or an increase in long term health factors in an aging population. 2024 self funded healthcare budget is \$6,703,000. Total Employee Benefits for 2024 equal \$32,751,461 which includes \$8,651,430 in Retirement System payments.
- Special Education and related services appropriation growth.

- Payroll Initial Projection
 - No change in FTE's, no impact of retirements
 - Full incorporation of expiring ARP positions
 - Build in contractual increases

| Payroll | | Initial 25 | Budget 24 | Change \$ | Change % |
|----------------------------|---------------|------------|------------|-----------|----------|
| Certified General Fund | no FTE change | 56,019,892 | 54,651,967 | 1,367,925 | 2.50% |
| ARP Special Aid Fund | no FTE change | 3,208,705 | | 3,208,705 | |
| | | 59,228,597 | 54,651,967 | 4,576,630 | 8.37% |
| | | | | | |
| Classified General Fund | no FTE change | 22,410,761 | 21,170,653 | 1,240,108 | 5.86% |
| ARP Special Aid Fund | no FTE change | 498,916 | | 498,916 | |
| | | 22,909,677 | 21,170,653 | 1,739,024 | 8.21% |
| | | | | | |
| Total General Fund Payroll | | 82,138,274 | 75,822,620 | 6,315,654 | 8.33% |
| w/o ARP | | 78,430,653 | 75,822,620 | 2,608,033 | 3.44% |

- Employee Benefits Initial Projection
 - No Change in FTE's
 - Self Funded Health Insurance up 10%
 - o ERS up to 15.12% vs 12.98%
 - TRS up to 10.25% vs 9.76%

| Employee Benefits | | Initial 25 | Budget 24 | Change \$ | Change % |
|---|------------------|-------------|-------------|-----------|----------|
| FICA | 7.60% | 6,092,008 | 5,613,068 | 478,940 | 8.53% |
| Health Insurance | preliminary | 18,909,315 | 17,333,378 | 1,575,937 | 9.09% |
| ERS | 15.12% vs 12.98% | 3,430,955 | 3,404,261 | 26,694 | 0.78% |
| TRS | 10.25% vs. 9.76% | 5,979,706 | 5,247,168 | 732,538 | 13.96% |
| Total General Fund Benefits | | 34,411,984 | 31,597,875 | 2,814,109 | 8.91% |
| | | | | | |
| Total General Fund Payroll and Benefits | | 116,550,258 | 107,420,495 | 9,129,763 | 8.50% |

- Other [page 8]
 - Yellow Highlights identified for further analysis
 - Red Highlights still in need of adjustment based on bid results and NYS budget proposals
 - Blue Highlights significant movers
- Boces budget development underway. Expected flat at \$12,172,649
- Debt Service budget developed through early February. 2024 = \$6,440,844. Expectation is \$7,440,844.
- Transfers still in development, includes funding moved to Special Aid and Capital Funds. Expected flat at \$390,000.
- Initial Budget Starting Point \$157,022,290

| Other | Initial 2025 | Budget 24 | Change \$ | Change % | Expense 23 | 25-23 |
|-------------------------------|--------------|-------------|-----------|----------|------------|-----------|
| 200 Equipment | 499,435 | 1,024,049 | -524,614 | -51.23% | 380,096 | 119,339 |
| 220 State Aided Comp Equip | 80,000 | 100,000 | -20,000 | -20.00% | 99,871 | (19,871) |
| 401 Membership Dues | 64,915 | 66,665 | -1,750 | -2.63% | 51,300 | 13,615 |
| 403 Assessments on Property | 125,000 | 125,000 - | | 0.00% | 107,632 | 17,368 |
| 407 Assemblies/Commencement | 16,200 | 15,200 | 1,000 | 6.58% | 13,513 | 2,687 |
| 408 Unclassified | 200,000 | 200,000 - | | 0.00% | 173,199 | 26,801 |
| 410 Contract Transportation | 1,600,000 | 1,600,000 - | | 0.00% | 1,698,262 | (98,262) |
| 411 Prg Students Disab-Reimbu | 400,000 | 400,000 - | | 0.00% | 626,894 | (226,894) |
| 420 Unallocated Insurance | 540,000 | 540,000 - | | 0.00% | 523,661 | 16,339 |
| 433 Equipment Rental | 60,500 | 73,225 | -12,725 | -17.38% | 89,332 | (28,832) |
| 446 Educational Consultant | 70,000 | 70,000 - | | 0.00% | 49,000 | 21,000 |
| 448 Health Service Contracts | 275,000 | 275,000 - | | 0.00% | 275,308 | (308) |
| 449 Contracted Service Contra | 866,605 | 1,089,616 | -223,011 | -20.47% | 568,702 | 297,903 |
| 450 Supplies & Materials | 2,223,353 | 2,117,633 | 105,720 | 4.99% | 2,068,068 | 155,285 |
| 451 Reference Materials | 10,587 | 10,543 | 44 | 0.42% | 4,956 | 5,631 |
| 452 Postage | 95,152 | 96,277 | -1,125 | -1.17% | 53,829 | 41,323 |
| 454 Fuel Heating/Gasoline | 994,100 | 974,300 | 19,800 | 2.03% | 777,628 | 216,472 |
| 455 Water | 114,500 | 114,500 - | | 0.00% | 104,046 | 10,454 |
| 458 Library Books | 23,796 | 23,712 | 84 | 0.35% | 23,845 | (49) |
| 459 Work/Textbooks non Regent | 1,500 | 1,500 - | | 0.00% | 1,295 | 205 |
| 460 Library Loan Program | 219,849 | 130,568 | 89,281 | 68.38% | 150,989 | 68,860 |
| 465 Repair of Equipment | 232,055 | 392,525 | -160,470 | -40.88% | 158,069 | 73,986 |
| 466 Building Repair | 330,000 | 330,000 - | | 0.00% | 402,514 | (72,514) |
| 467 Building Equipment Repair | 87,500 | 87,500 - | | 0.00% | 107,552 | (20,052) |
| 469 Contractual Expense | 1,388,750 | 1,377,750 | 11,000 | 0.80% | 1,157,028 | 231,722 |
| 471 Tuition | 6,052,390 | 4,947,400 | 1,104,990 | 22.33% | 3,798,926 | 2,253,464 |
| 472 Advertising | 2,100 | 2,100 - | | 0.00% | 2,461 | (361) |
| 473 Payment to Charter School | 1,525,000 | 1,425,000 | 100,000 | 7.02% | 1,307,727 | 217,273 |
| 474 Field Trips | 53,541 | 53,340 | 201 | 0.38% | 45,355 | 8,186 |
| 475 Travel | 329,412 | 317,501 | 11,911 | 3.75% | 193,577 | 135,835 |
| 476 Travel, In-district | 2,500 | 2,500 - | | 0.00% | 1,377 | 1,123 |
| 477 Electric | 642,200 | 642,200 - | | 0.00% | 580,224 | 61,976 |
| 478 Telephone | 85,000 | 85,000 - | | 0.00% | 68,864 | 16,136 |
| 479 Other Expense | 824,391 | 845,066 | -20,675 | -2.45% | 563,752 | 260,639 |
| 480 Textbook/Workbook K-6 NYS | 418,208 | 418,208 - | | 0.00% | 401,134 | 17,074 |
| 482 Freight/Shipping Charges | 15,000 | 15,000 - | | 0.00% | 16,951 | (1,951) |
| Total Other | 20,468,539 | 19,988,878 | 479,661 | 2.40% | 16,646,937 | 3,821,602 |

WSCS – 2025 Budget Initial Funding Gap

Quick Look

| Description | 2025 Initial | 2024 Budget |
|-----------------------------------|------------------------|------------------------|
| | | |
| Revenues ['24 plus Adjustments] | 148,841,277 | 144,140,632 |
| | | |
| Appropriations - Initial | 157,022,290 | 147,816,452 |
| | | (2.222.22) |
| Surplus (Deficit) | (8,181,013) | (3,675,820) |
| | (4.400.004) | |
| Funding Gap after Reserves | (4,168,881) | 0 |
| Assistant Balance | | 4 445 000 |
| Assigned Fund Balance | 4 040 420 | 1,445,820 |
| Appropriated Reserves | 4,012,132 1,000,000 | 2,230,000 1,000,000 |
| Workers Compensation | 130,000 | 130,000 |
| Unemployment Employee Benefits | 1,000,000 | 400,000 |
| ERS/TRS [20% est payments] | 1,882,132 | 700,000 |
| Litto/ i ito [20 /0 est payments] | 1,002,102 | 700,000 |
| 2025 Revenue Adjustments | 4,700,645 | |
| Tax Levy | 1,609,260 | |
| Erie County Sales Tax | 1,000,000 | |
| Interest Income | 600,000 | |
| Medicaid Reimbursements | 600,000 | |
| NYS Aid | 891,385 | |

- Questions and Discussion
- Next Steps
 - Continue to refine initial expenditure projection
 - Revenue Outlook
 - NYS Aid projection from Governor's Budget Address, late January.
 - Calculate Capital Exclusion and Complete Tax Cap Calculation, early February.
 - Analyze/Update Other Revenue accounts.
 - Develop Proposal for Gap Elimination
 - Reserve Usage
 - Expenditure Reductions